

# Introducing Superintendent Nate Carman, Ed.D.

### 2023 NSPRA National School Communication Award Gold Medallion Entry

Special Communication Project/Campaign

### **Socorro Independent School District**

K-12 Public school district with 48,000+ students SISD Public Relations Department 12 public relations staff members

### Daniel Escobar Chief Communications Officer (915) 937-0282 • Descob02@sisd.net 12440 Rojas Dr • El Paso, TX 79928





# Synopsis

In the fall of the 2021-2022 school year, the Socorro Independent School District formally embarked on its journey to select a new superintendent. The Board of Trustees hired a search firm to assist them with the process in September 2022. In the months during the search process, we were mindful of the upcoming preparations and actions that would be needed to ensure a successful school district leadership transition.

When the new superintendent Nate Carman, Ed.D. was hired in March 2022, we set upon a proactive special campaign to ensure that he was formally introduced to the community and his vision for Socorro ISD to excel was properly and thoroughly communicated to the Socorro and greater community.

Our overall mission was to support, introduce, and involve Dr. Carman in the community quickly and thoroughly. We set two goals: 1- introduce the new superintendent to the Socorro ISD and greater community and 2 - communicate his priorities and vision as the district's new leader. We incorporated several strategies and activities to prepare him for meetings, involve him in the community and communicate frequently with district stakeholders.

The PR team worked diligently from the moment Dr. Nate Carman was named the lone finalist knowing it was critical to ensure district stakeholders and El Paso community were familiar with him. We worked to prepare the superintendent for meetings and media interviews and found as many opportunities as possible to involve him in district/community activities. We also helped him to collect feedback and data from analysis of district operations and meeting personally with employees and students.

Our special campaign was highly successful, gaining widespread attention and support for the new superintendent. Press releases/ media pitching resulted in Dr. Carman delivering great interviews that generated numerous news stories on local media, reaching thousands of viewers. The numerous meetings and activities that he was involved in allowed him to deliver his plans/priorities to many varied audiences. Social media posts involving the new superintendent resulted in some 527,000 reaches/impressions. He gained trust and respect among SISD stakeholders early on and already has led Socorro ISD to great success.

### Research and Planning

The SISD Public Relations team started thinking about the ways to support and promote a new superintendent once the search process began. We were poised to help the search firm and school board with communication and other logistics in the process, and one of the first steps was to inform the public about a survey for parents, staff, students, and stakeholders to collect input on the qualities the community would like to see in the next superintendent. In the communication about the survey, we also shared the timeline for the search, including board member interviews, application period, candidate interviews, naming and approving the lone finalist.

During the search months, Chief Communication Officer Daniel Escobar was given the opportunity to write the TSPRA Voice column for the TASA Insight magazine. He wrote a compelling article about the best practices for a superintendent to develop a shared community vision of success upon their arrival in a new district. Escobar is no stranger to the process; he has been closely involved in supporting multiple leadership transitions. He has welcomed and assisted three new superintendents (five if you count interims) in his career in four large school districts. The article gave a solid road map for his PR team as we planned to welcome our next district leader.

When the SISD Board of Trustees named Dr. Nate Carman as the lone finalist for the SISD superintendent position on Feb. 21, 2022, we set out to support, introduce, and involve him in the community. **Goal one** was to introduce the new superintendent to the Socorro ISD and greater community. **Goal two** was to communicate his priorities and vision as the district's new leader. Strategies were developed to work with the superintendent, the leadership team, and the community so that Dr. Carman could build a strong foundation in SISD from the start. Our **strategies** were:

- Prepare superintendent for meetings, events; provide information and guidance
- Enable the superintendent to listen and collect valuable community input
- Involve the superintendent in school, district, community events
- Communicate clearly, frequently to share key information about superintendent and his plans

## Implementation

We worked over a period of time to work toward our goals and implemented various objectives and activities. While Dr. Carman's official start date was March 15, 2022, we had started action as soon as he was named the lone finalist in February. Key dates included his first day on the job, which included a welcome reception; visits to campuses; presentation of his 90-day plan, community meetings, and introduction of his first major educational initiative -- launching two new elementary academies in the district.

### TIMELINE

Search firm selected	Sept. 29, 2021
Survey about qualities commu- nity wants in new superinten- dent	November to December 2021
Survey results reported	December 2021
Interview process begins	Feb. 16, 2022
Lone finalist named	Feb. 21, 2022
SISD Board of Trustees approves hiring superintendent / first day on job	March 15, 2022
Community reception to welcome leader	March 15, 2022
Superintendent's message on website	March 15, 2022
Greetings email from superintendent to staff	March 21, 2022
Welcome/greetings video	March 22, 2022
Presentation of 90-Day Entry Plan	March 22, 2022
Community meetings at two areas in district	April 21, 28, 2022
Announcement of new elementary academies at special board meeting	April 28, 2022
Public announcement of new elementary academies	May 11, 2022
90-Day Update	June 21, 2022

Our **<u>objectives</u>** were to **meet regularly** with the superintendent to help prepare him, give him information and guidance; **create opportunities** for the superintendent to meet key people in the district; **plan, coordinate and inquire** about events for the superintendent to attend in the district and community.

We worked on many <u>activities</u> to help Dr. Carman invest the time to get to know the community; collaborate with district leaders; listen to students, staff, and community members; review district protocols and procedures; and study the district's strengths, needs and challenges. All of this was critical to help him create a thoughtful, deliberate plan to setting, communicating, and pursuing a clear vision by truly engaging and listening to the stakeholders of the district.

Chief Communication Officer's regular communication and direct, personal contact with the superintendent gave us clear direction on our overall mission to promote and engage the superintendent in Team SISD. He met with the superintendent in person, at cabinet meetings, via email, with phone calls and texts. We employed a variety of media to communicate with SISD and the public to show share Dr. Carman's entry plan and showcase his engagement with the community, including the district website, social media channels, email, flyers, phone calls, texts and press releases.

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We organized and executed two large-scale community meetings to give Team SISD an opportunity to hear directly from Dr. Carman as he presented what he had learned so far about the district, his plans for new elementary academies, and his vision for continued success in the district.

# Collecting critical data/creating resources

Working with the appropriate departments and teams in the district, we assisted in Dr. Carman's collection of data for his analysis of district operations, finance, academic assessments and created various resources to share information.

- Developed a comprehensive information booklet that included school information, administration teams, and campus assessment data. This was a helpful tool for Dr. Carman to have pertinent information at his fingertips.
- Created the superintendent's webpage on the district website that included a direct email link to solicit feedback, a greetings message, and biography.
- Communicated Dr. Carman's 90-Day Entry Plan. We developed an eyecatching booklet that was shared with board members, posted on his webpage, presented at his first regular board meeting, and included in his presentation at two districtwide community meetings.
- Launched the 2022 SISD Climate Survey to solicit feedback from parents and school employees about their opinions on their campus and the district.

We coordinated interviews and press conferences with the media throughout his introduction, including his first day on the job, at the community meetings and his introduction of the new elementary academies. In addition, we created the Superintendent's 90-Day Update PowerPoint which served as a visually appealing support document as he reported his update at the June 2022 board meeting.

KEY MEETINGS IN THE SISD AND GREATER COMMUNITY		
The district senior leadership team was integral in arranging meetings for Dr. Carman with: employee groups, parents, employee association leaders, elected officials, business leaders, community members, partners in education, local college and university leaders, regional district leaders.	<ul> <li>In his first months in the district, Dr. Carman:</li> <li>visited all campuses;</li> <li>met all principals;</li> <li>met numerous teachers, staff, administrators, parents, volunteers;</li> <li>met with business and community members;</li> <li>attended meetings and events with board trustees in and out of the district;</li> <li>attended numerous district special events, athletic competitions, district committee meetings;</li> <li>regularly met one-on-one with board trustees.</li> </ul>	

## Evaluation

In evaluating the success of our special campaign, we observed that the Socorro ISD community was eager to welcome the new permanent superintendent to the district. We saw many stakeholders were ready for a fresh start with a new leader and eager for a new path to success with Dr. Carman at the helm.

**Overall, we were successful in meeting our two goals.** <u>Goal one:</u> He was introduced at dozens of large- and small-scale meetings, received dozens of positive media hits, and was widely promoted through district communication channels on a regular basis gaining notable attention. <u>Goal two:</u> Dr. Carman personally delivered his vision and priorities at community meetings, in personal meetings with numerous stakeholders/groups and his message was made available in various media, including the district website, videos, social media, and TV, print and website news stories.

Our media pitching and press releases generated plentiful coverage of his arrival and engagement in Team SISD. In his first three months, Dr. Carman delivered great interviews with the media. It resulted in numerous positive news stories in all our local media reaching thousands of viewers and readers across the community.

His 90-Day Entry Plan was shared with many, varied audiences and was readily available on the website. There were a few hundred parents, students, faculty, and staff members at the two districtwide community meetings who heard Dr. Carman deliver his priorities and vision for the district. His 90-Day Update also was delivered with success to the Board of Trustees, the board meeting audiences filled with district parents, employees, and community members, and livestreamed online.

Dr. Carman's engagement with the community was shared prolifically on the district and his Twitter feeds and our other social media channels. The posts were key in building Dr. Carman's Twitter following, which currently is at 1,821 followers. Collectively on the SISD Twitter, Facebook and Instagram accounts, we generated 527,000 reaches/impressions and some 7,000 likes on posts involving the superintendent in his first two months in the district. The posts generated 976 retweets on Twitter.

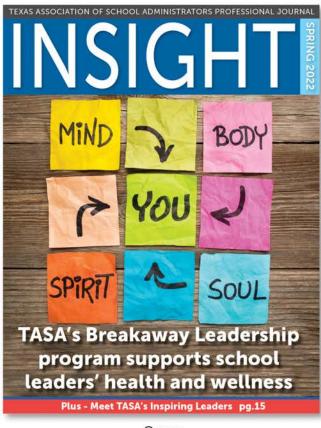
## What we learned and next steps

While there were many successes, there was a minor challenge in the transition of leadership that taught us preparation was the best way to handle any potential concerns. It was brought up early on when Dr. Carman was named the lone finalist. Some SISD stakeholders indicated they would like a superintendent who was bilingual in English and Spanish. Dr. Carman is not bilingual, and it was questioned by the media when he was introduced as the lone finalist. We ensured Dr. Carman was ready to address it. "I'm not fluent in Spanish, but I have worked four and a half years in a border district with very similar demographics to Socorro ISD and it was not a hindrance to my performance there and I do not believe it will be a hindrance to my performance here," he said. The issue was reported on in those initial reports but did not resurface after that.

Together, we learned alongside Dr. Carman about the current state of our schools, district, and community. We remained open-minded and flexible to learn the best approaches for him and our team as we strived to successfully introduce him and communicate his vision for SISD. We have developed a great relationship with Dr. Carman with trust, transparency, communication, which has been reflected among district stakeholders, who have embraced him with open arms and respect as the new leader of our great Team SISD community.

We have continued working together with Dr. Carman and with the community to establish and pursue a unified vision for the future which will lead to years of success. Since his initial arrival and establishment in the district, we have collaborated closely with Dr. Carman to successfully launch a convocation for 7,000 employees in the district, start a successful 2022-2023 school year in which we hit a milestone of more than 48,000 student enrollment and released the 2023-2027 SISD Strategic Plan, which is our roadmap to take Socorro ISD to new heights under Dr. Carman's leadership.

### Article by SISD Chief Communications Officer on Leadership Transition



### Cover

- Meet with district leadership teams
- Meet with professional and auxiliary staff members
- Meet with internal auditors
- · Meet with employee association leaders
- Meet with business and political leaders
- Meet with district advisory committees (students, parents, employees)
- Meet with district foundation board
- Meet with partners in education
- Meet with representatives of the faith-based community
- Meet with regional district leaders
- Host public open house meetings inviting community at-large
- Solicit feedback on district website with direct email link
  Maintain an open-door policy with entire school
- community

In addition to learning from members of the community, the superintendent should also focus on the collection and analysis of data to better understand the strengths and challenges of individual schools, students, and the district as a whole. From attendance, discipline, safety, campus climate and academic achievement to how the district spends its money, the comprehensive review of data will reveal areas of strength as well as areas in need of additional support.

A thorough analysis of the formal and informal data gathered should reveal a set of consistent priorities that represent the needs and wants of the community, which should be utilized in establishing the district's strategic direction.

By ensuring that every voice counts in setting, communicating, and pursuing a clear vision, the superintendent and district have a higher chance of attaining true buy-in and unifying the community on the path to "transform dreams of greatness into the reality of achievement through human action."

Easy enough, right?

Unfortunately, the application of these principles isn't always straight forward. All our situations are different. No two leaders are dealt the same hand, even within the same district. Especially in today's world, there are too many variables, seemingly in constant flux, for one game plan to work for all.

The transition period cannot be phoned in or simply a task to check off. Each new leader must invest the time to geninely get to know their district community. No assumptions or generalizations can be made. Stakeholders need to fed valued and listened to. If their new superintendent does not fully engage with them or has a position that he/she already knows what's best for their community, they will have a hard time building lasting support.



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### **TSPRA VOICE**

#### Developing a shared vision of success with meaningful community connections

by Daniel Escobar

Super Bord winning coach Tony Dungy once said. "The first step toward creating an improved future is developing the ability to envision it ... Only vision allows us to transform dreams of greatness into the reality of achievement through human action."

Like a new coach taking over a team, his words align perfectly with the goal of a successful school district leadership transition. The first 100 days for a new superintendent should focus on developing a shared community vision of success.

Over the last two decades I have had the opportunity to work under and alongside many great educational leaders in Texas. From Central to North Texas and my hometown of El Paso, I have been blessed to work in four large districts spanning our great state.

During this time, I experienced and helped support multiple leadership transitions. While none were without their challenges, the successful ones focused heavily on community engagement and team building. The ones that weren't so successful help solidify the importance of putting people first to build byp's and at strong foundation that can lead to sustained success.

Following these principles and adapting them to one's local community can help prove Coach Dungy right. Working together with the community to establish and pursue a unified vision for the future can lead to years of success.

From day one, a new leader needs to hit the ground learning, studying the district's strengths, needs, and challenges; reviewing data and assessing district services; and developing strategic actions to move the district forward.

A great resource to get an overall objective viewpoint is a districtwide climate survey which ensures all stakeholders (including elementary students, secondary students, parents and employees) are given a voice to express their perceptions on the strengths and areas in need of improvement in the district.

The superintendent and district should also go to great lengths to engage individuals from the entire school community to assess the current state of the school district and collaboratively build the district's strategic direction, a shared vision inspiring all stakeholders to work together as a team to achieve new levels of success.

During the first 100 days, the new superintendent should personally:

Visit all district campuses multiple times (obviously this may vary depending on size of the system)

Meet with principals, teachers, staff, parents and students

· Attend and participate in various school/district events and celebrations

INSIGHT

**TSPRA** 

TSPRAorg

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Daniel Escobar is chief communications officer of Socorro ISD. A member for 13 years, he is also TSPRA's Far West Area

SPRING 2022

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### Press Releases



For information call: Daniel Escobar at 937-0282 or 309-0053

Nov. 9, 2021

#### For Immediate Release

#### Socorro ISD community invited to provide input, help guide selection of new Superintendent of Schools

At a Special Board Meeting on Wednesday, September 29, the Socorro ISD Board of Trustees selected JG Consulting to serve as the firm to lead the superintendent search process.

The Socorro ISD Board is committed to a transparent process that encourages feedback from everyone in the community. As part of this process, the Board is seeking input on the qualities the community would like to see in the next superintendent. Parents, staff, students, and community members can share their input through the survey below:

### <u>SISD Superintendent search survey - English</u> <u>SISD Superintendent search survey - Spanish</u>

The community also will be invited to share its input at three in-person town hall meetings. The meeting dates and locations will be posted on the Superintendent Search webpage (www.sisd.net/superintendentsearch) soon. The information also will be shared on the district's social media pages once confirmed.

The Socorro ISD Board of Trustees, in partnership with JG Consulting, has released a timeline for the search process:

Activity	Dates
Board Member Interviews	November 2 – 3
Community Outreach	November 9 – December 10
Community Input & Leadership Profile Review	December 14
Application Period	December 15 – January 13





For information call: Daniel Escobar at 937-0282 or 309-0053

Feb. 21, 2022

#### For Immediate Release

### Socorro ISD Board of Trustees names Dr. Nate Carman as lone finalist for superintendent

Superintendent of San Benito CISD selected to lead Socorro district

After a lengthy process of gathering stakeholder input, a nation-wide search which included the review of many applications, and a comprehensive interview process of the top applicants, the Socorro ISD School Board is pleased to announce Dr. Nate Carman as the lone finalist for Superintendent of the Socorro Independent School District.

Dr. Nate Carman has served as superintendent of San Benito CISD and has served in this role since 2017. During his tenure, the SBCISD State Accountability Rating increased 11 points from a 74 to an 85 while increasing the number of TEA Distinctions by double digits, increased the Unassigned General Fund Balance from \$17.9 Million to \$41.3 Million passed a \$40 million bond, created an Early College Academy, established three separate Elementary Academics: STEAM, Fine Arts, and Environmental Academics. Dr. Carman worked hand in hand with the SBCISD Board of Trustes to improve employee benefits during his tenure which included raises each year, a zero premium health insurance plan, the establishment of a wellness plan, increased stipends, a leadership academy which helped grow leaders from within the district, and a commitment to professional development.

Dr. Carman's first superintendency began in May 2013, in Teague ISD. In all, Dr. Carman has nine years of experience as a Texas superintendent.

Dr. Carman served as the Assistant Superintendent of Curriculum and Instruction for Pine Tree ISD from 2009 to 2013. Prior to that role, he served as a campus and then district administrator in Grand Prairie ISD, and campus administrator in Winner Hutchins ISD and Lewisville ISD.

Socorro ISD Board President David Morales believes Dr. Carman is a great fit to serve the district as its next leader.

"We are pleased to announce Dr. Carman as the superintendent finalist for the Socorro district. We are confident that his experience and tenure as an educator in San Benito CISD has prepared him for this transition

--more--



For information call: Daniel Escobar at 937-0282 or 309-0053

March 14, 2022

For Immediate Release

#### Socorro ISD Board of Trustees appoints Dr. Nate Carman as Superintendent of Schools New leader welcomed at community reception

The Socorro Independent School District Board of Trustees completed the hiring process of the new Superintendent of Schools at a special board meeting on March 14, 2022. The board voted to approve Dr. Nate Carman as the next superintendent for Socorro ISD.

"I am truly humbled and excited to join Socorro ISD, a widely recognized and successful school district in the state of Texas. It is an honor to join this wonderful team of students, teachers, staff, and families, who clearly love the Socorro community," Dr. Carnan said, "I accept this most important position with full responsibility and aim to fulfill the duties to the best of my ability."

After Dr. Carman's official appointment at the special board meeting, a community reception was celebrated to welcome him to Socorro ISD. SISD administrators, faculty and staff, and community members attended to greet and congrutule Dr. Carman.

He has planned his first months in the district to listen, explore and delve into the community to find out what makes SISD unique and successful. His approach is to engage with SISD stakeholders, review critical aspects such as budget, finances, accountability, and curriculum; and examine processes in the district.

Dr. Carman will continue touring schools, meeting with faculty, staff, and administrators, and visiting district facilities as part of his entry plan.

"We are very happy to welcome Dr. Carman to Socorro ISD as our new superintendent. He has demonstrated longtime success as an educational leader and I know that his experience will guide him to lead with excellence in SISD," said SISD Board of Trustees President David Morales. "We look forward to a strong collaboration and open communication with Dr. Carman so that we are equipped to give all our students the best possible opportunities."

Dr. Carman was previously the superintendent of San Benito CISD, where he had served in that role since 2017.

### Announcement Tweets

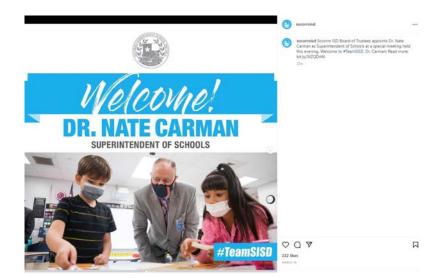


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Socorro ISD Board of Trustees names Dr. Nate Carman as lone finalist for superintendent. Read more: bit.ly/3sagl4d



7:41 PM - Feb 21, 2022 - Twitter for iPhone III View Tweet analytics 114 Retweets 9 Quote Tweets 262 Likes







The San Benito TX State Teachers Association honored @CarmanNate with the Friend of Education Award. He made a tremendous, positive impact in San Benito. We look forward to his leadership to continue our legacy of success in #TeamSISD. Watch award video: youtu.be/cetnJRCWxW8



8:00 AM · Mar 27, 2022 · Twitter Web App

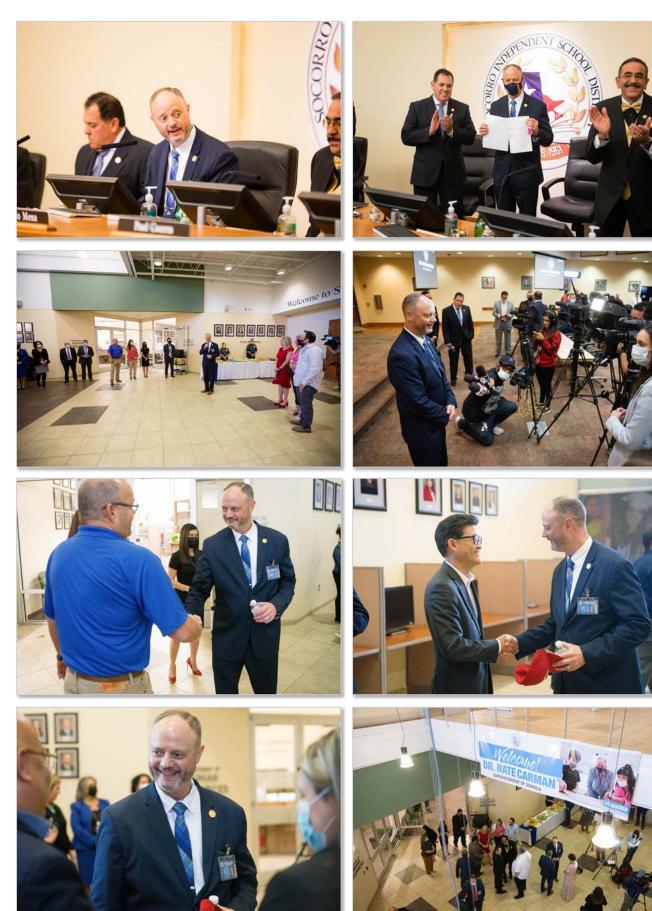
## Community Reception to Welcome Leader Evite



## Community Reception to Welcome Leader 8' x 4' Banner

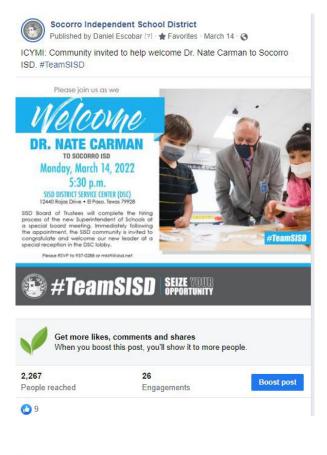


## Community Reception Photos



**2023 Socorro ISD** Introducing Socorro ISD Superintendent Nate Carman, Ed.D.

## Community Reception Tweets





Socorro ISD Board of Trustees appoints Dr. Nate Carman as Superintendent of Schools at a special meeting held this evening. Welcome to **#TeamSISD**, Dr. Carman! Read more: bit.ly/3tZQDnW.

•••



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85 Retweets 3 Quote Tweets 187 Likes

### Superintendent Media Coverage



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EL PAGO, Texas (RTSM) - The Society Independent School District Board of Trustees name Nata Carama as the finalistic to the superistendent position. The announcement was made at a Special Board of Trustees meeting on MonRy. Dr. Carman had providually arrived as superimedent at the San Benito Comolidated Indep

School District in South Teau. "Ye had conversions with the board during the interview process, I understand they would like net bodging as soon papelike, of course I have to work that out with the board of trustees in San Benits, but my interest is shortly after the board approves my contract here that I would be starting vary soon afterwards, stal Carterne.

armen saying he has nine years of experience as a superintendent but that SISD will be the

"I am both excited and humbled at the opportunity, but in San Benito it is still a GA school district so the programs, the extra curricular actives will be very similar to there are here it will be just scaled up and working with a great team I feel like we can handle the challenges," said Carmen.

Common says he in northerent in Spanish hot says he has worked four and a half years in a border school district with similar demographics to Societion. "It was not a hindrance to my performance there and Lib on to believe it will be a hindrance to my performance here is Societic," and Common.

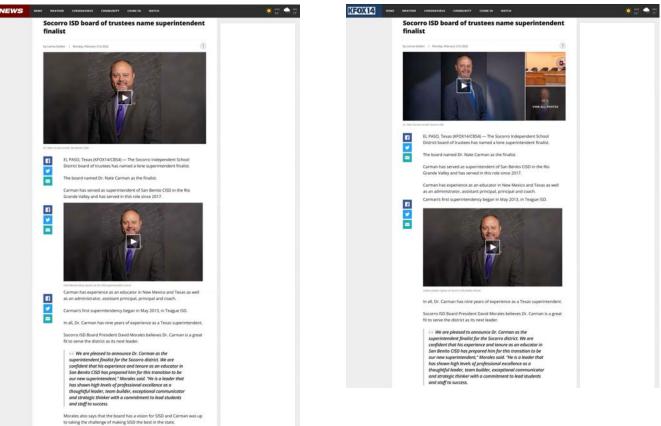
SISD Board of Trustees President David Morales says there was a candidate from El Paso that was interviewed for the position. However, he says Dr. Camren's Qualifications speak for themoelves. Explaining what he was looking for in the candidates during the interview process.

"Princedily, the sis looking at high performance i wanted our dioxic to score wall in the state assessment. We wan looking at our score sopposed to the rest of the region and at the state level and we neer hopking that we can comine striving the way we have been. At which ad a lot of scores and their own with this performance the canada sets the mether beet. Suff Advance, Some SSD employees were at the meeting to hear in person who the next supervised.

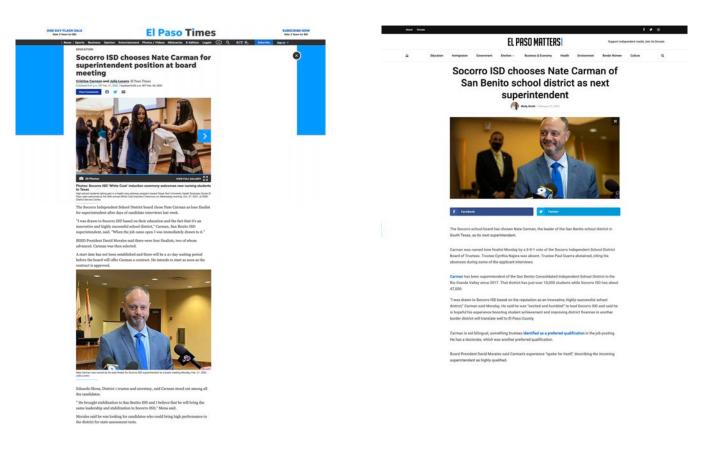
"There are so many changes that are happening and we need a strong leader to help us through these tough times right now," said Special education teacher Sylvia Amor who has been teaching in the district for almost 36 years.

Another district employee, school bus driver James Brown tells KTSM 9 News he is hopeful tha Carmen not being from EI Paso will mean he will bring in fresh ideas.

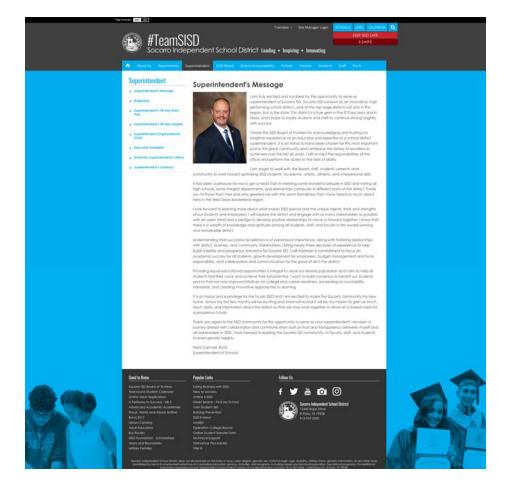
"Maybe things we don't ordinarily maybe think of in El Paso here in El Paso, So I think it will be a good change. You know I can't base any judgement or anything until the gentieman gets in and then lets see where it goes from there, said Brown.



## Superintendent Media Coverage



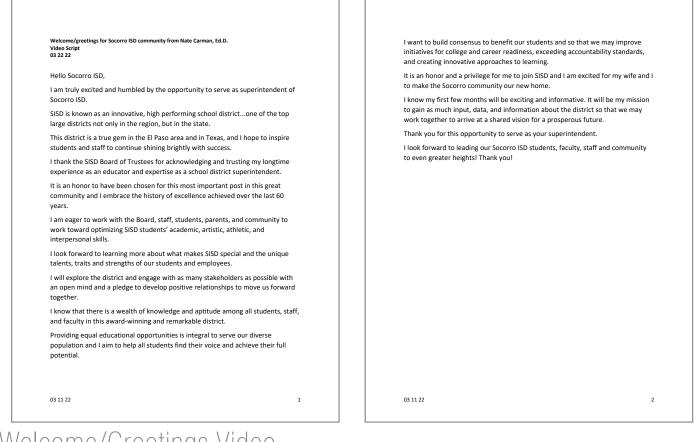
## Superintendent Web Page



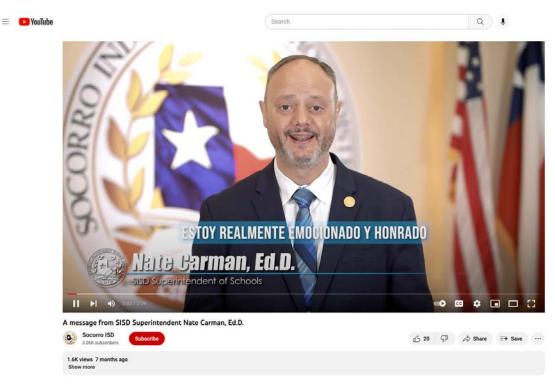
## Greetings email from the Superintendent

come email to faculty and staff from Dr. Carman	(i) + + /
© Dr. Carman, Nate - Superintendent Of Schools <ncarman@sisd.net> Te: SISD_Staff</ncarman@sisd.net>	Monday, March 21, 2022 at 12:41 Pi
Retention: Delete after 5 years Expires: 10/27/2027.	
r Socorro ISD faculty and staff,	
Welcome back from spring intersession, which I hope was productive, enjoyable, and relaxi putting in extra hours for tutoring and camps or simply to get ahead for the rest of the schor and beyond for our students. I hope that everyone also had a chance to rest and recharge, a	ol year. Thank you all for going above
Last week was a truly memorable experience as I was officially hired to be your new superin arms to Socorro ISD. I am excited and humbled to serve Socorro ISD, which is an innovative, one of the top large districts not only in the region, but in the state.	
This district is a true gem in the El Paso area and in Texas, and I hope to inspire students and success.	d staff to continue shining brightly with
As I mentioned last week, I am grateful to the SISD Board of Trustees for acknowledging and educator and expertise as a school district superintendent. I feel honored to be chosen for tr great community and I embrace the history of excellence achieved over the last 60 years. I Board, staff, students, parents, and community to optimize SISD students' academic, artistic	this most important position in this look forward to working with the
At the community reception after the special board meeting, i had the opportunity to meet couple of weeks, i also was able to get a head start in visiting high schools, some integral de in different parts of the district. Thank you to those that I met and who greeted me with the in the West Texas borderland region.	epartments, and elementary campuses
I will continue to visit campuses and explore SISD to find out what makes the district special talents, traits and strengths of our students and employees. I will engage with as many staka and a piedege to develop positive relationships to move us forward together. I know that the aptitude among all students, staff, and faculty in this award-winning and remarkable district	eholders as possible with an open mind re is a wealth of knowledge and
Working together with you, I aim to continue your legacy of success focusing on academic si development for employees, budget management and fiscal responsibility, and collaboratio all in the district. I will strive to provide equal educational opportunities to serve our diverse their voice and achieve their full potential.	on and communication for the good of
Again, it is an honor and a privilege for me to join SISD and I am excited for my wife and I to home. I see a great future ahead in Socorro ISD and I am eager to work collaboratively with all stakeholders of Socorro ISD.	
Sincerely,	
Dr. Nate Carman Superintendent Socorro ISD	

## Welcome/Greetings Video Script



## Welcome/Greetings Video



### https://www.youtube.com/watch?v=DPQW97pR1Hs

## Superintendent Visits Social Media



Socorro ISD special. His first stop, a visit with @Socorro\_HS followed by time with @Eastlake\_HS and @EIDorado\_HS. Welcome to #TeamSISD, Dr. Carman!



6:26 PM - Feb 28, 2022 - Twitter for iPhone

dir View Tweet analytics

47 Retweets 3 Quote Tweets 169 Likes



Superintendent Lone Finalist Dr. Nate Carman finished his tour of all #TeamSISD high schools with visits to @Americas\_HS and @Optione\_HS this morning. He also met and thanked the Child Nutrition Services team for working through the pandemic to ensure students didn't miss a meal.



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### Socorro ISD Socorro ISD

Engagement is key! @Warriors\_SSMS; @Hueco\_ES and @DW\_KBS have a storag commitment to providing a wide range of learning opportunities to its students and their families. They were eager to share how they foster these relationships with Dr. Carman.



2:34 PM - Mar 25, 2022 - Twitter for iPhone

di View Tweet analytics

24 Retweets 69 Likes

Socorro ISD @ @SocorroISD

Great visits to @MRidge\_ES, @Ensor\_MS, @DSShook\_ES, and @LVerde\_ES giving Dr. Carman insight into why #TeamSISDontinues to grow as the district of choice for students and families alike!



5:41 PM - Mar 29, 2022 - Twitter for iPhone

HI View Tweet analytics

28 Retweets 81 Likes

#### Socorro ISD O @SocorroISD

Superintendent Lone Finalist Dr. Nate Carman continued his tour of the district with visits to the heart of #TeamSISD, Transportation and Maintenance & Operations, followed by time with @MECollege\_HS, @Montwood\_HS and @PHills\_HS, Another great day!



7:04 PM - Mar 1, 2022 - Twitter for iPhone

da View Tweet analytics

29 Retweets 1 Quote Tweet 96 Likes

Socorro ISD C

Superintendent Lone Finalist Dr. Nate Carman visited three elementary campuses, each in different regions of the district, to continue learning about what makes #TeamSISD special. Great things happening in Spring intersession at @HHeights\_ES, @HDHilley\_ES and @HBall\_ES.



4:17 PM - Mar 7, 2022 - Twitter for iPhone

ild View Tweet analytics

33 Retweets 96 Likes



### Socorro ISD O

#TeamSISD Superintendent Dr. Nate Carman had fantastic visits at @JDrugan\_PK8, @SVIsta\_ES, @WEClarke\_MS, @MCOoper\_ES and @VDelSoLES where he saw student-centered approaches to instruction that increase opportunities for active learning and meaningful conversations.



La View Tweet analytics

32 Retweets 1 Quote Tweet 90 Likes

#### Socorro Independent School District Published by Instagram 171 - + Favorites - March 1 - •

Superintendent Lone Finalist Dr. Nate Carman continued his tour of the district with visits to the heart of #TeamSISD, Transportation and Maintenance & Operations, followed by time with Mission Early College High School, Montwood High School and Pebble Hills High School. Another great day!





2,715 People reached	115 Engagements	Boost post
00 11		1 Commen

Dr. Carman kicked off the fourth nine weeks with a trip to @PurpleHeart\_ES, @HAntwine\_MS, @CL\_lone\_CIES , and @PDN\_ES. He learned first-hand how teachers and staff inside and outside the classroom help #TeamSISD students become effective and empowered learners.



4:55 PM - Mar 23, 2022 - Twitter for iPhone

L View Tweet analytics

43 Retweets 2 Quote Tweets 102 Likes

#### Socorro ISD O diSocorro ISD

@JHambric\_K8, @BSybert\_PK8, @Montwood\_MS, @EChavez\_ES, and @BenitoMtz\_ES show Dr. Carman how #TeamSISD students are tomorrow's leaders learning today. Great visits to these schools today!



3:38 PM - Mar 28, 2022 - Twitter for IP

Ar View Tweet analytics

17 Retweets 1 Quote Tweet 41 Likes



R

Dr. Carman saw firsthand how teachers at @SGTCarrasco\_ES, @Ituarte\_ES, @OSheaKeleher\_ES, and @Hernando\_MS frame curriculum to provide tools that give students options and a voice to become integrated lifelong learners for college, careers and lifel



5:43 PM - Apr 6, 2022 - Twitter for iPhone

da View Tweet analytics

27 Retweets 3 Quote Tweets 80 Likes

#### Second ISD Second ISD Dr. Carman kicked off the fourt to @PurpleHeart\_ES, @HAntwin and @PDN ES the location

## Superintendent's Entry Plan



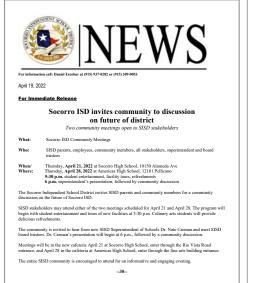
ects and fu







## Press Releases - Community Meetings





- What: Socorro ISD Community Meetings
   Who: SISD parents, employees, community members, all stakeholders, superintendent and
   Insteam
- When/
   TODAY, April 21, 2022 at Socorro High School, 10150 Alamcda Ave

   Where:
   Thansday, April 28, 2022 at Americas High School, 12101 Pellicano

   S:30 p.m. student entratinment, facility torus, refreshments
   6 p.m. superintendent's presentation, followed by community discussion

The Socorro Independent School District invites SISD parents, employees and community members for a community discussion on the future of Socorro ISD.

The community is invited to hear from new SISD Superintendent of Schools Dr. Nate Carman and meet SISD board trustees. Dr. Carman's presentation will begin at 6 p.m., followed by a community discussion.

Meetings will be in the new cafeteria April 21 at Socorro High School, enter through the Rio Vista Road entrance, and April 28 in the cafeteria at Americas High School, enter through the fine arts building entranc The entire SISD community is encouraged to attend for an informative and engaging evening.



For information call: Daniel Escobar at (915) 937-028 April 27, 2022

#### For Immediate Release

#### Socorro ISD invites community to discussion on future of district Community meeting at Americas High School open to SISD stakeholders

 What:
 Socorro ISD Community Meeting

 Who:
 SISD parents, employees, community members, all stakeholders, superintendent and board trustees

 When:
 Thurday, April 28, 2022

 S30 pm. student entertainment, facility tours, refredments 6 pm. superintendent's presentation, followed by community discussion

6 p.m. superintendent's presentation, followed by community discussion
Where: Americas High School, 12101 Pellicano

The Socorro Independent School District invites SISD parents, employees and community members community discussion on the future of Socorro ISD.

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## Community Meetings Evite

English

Spanish



# Community Meetings Turn Key



# Community Meetings Presentation



## Community Meetings Americas High School Photos



# Community Meetings Socorro High School Photos



From: Socorro ISD <<u>socorroisd@sisd.net</u>> Sent: Monday, April 25, 2022 12:00 AM To: Campus Escontrias ES Staff <<u>ese-staff@live.sisd.net</u>> Subject: 2022 SISD Climate Survey for Faculty and Staff

Dear Socorro ISD Campus Employees,

Hearing directly from the stakeholders of the Socorro Independent School District is incredibly valuable to learn about the school culture in our district. Therefore, I would like to invite campus employees in the district to participate in the 2022 Campus Climate Survey to provide feedback on the current state of Socorro ISD.

The climate survey is completely confidential and will be used to gather data to provide the best instruction, operations and customer service to students, employees, and families in our district. We invite employees to honestly provide their input to assist the district in improving the overall efficiency and effectiveness of our schools.

The online survey will be open from midnight April 25 to 11:59 p.m. May 1, 2022. You may use this link <u>https://www.research.net/r/WK72CQR</u> to fill out your campus survey. You can also access the link from the MySISD employee portal, <u>my.sisd.net</u>.

If you have any technical questions regarding the survey, you may contact Elizabeth Rios, Database/Development Manager, at <u>erios01@sisd.net</u> or 915-937-1654.

We look forward to hearing from our campus employees.

Sincerely,

Nate Carman, Ed.D. Superintendent of Schools

## Climate Survey Phone Message

Climate Survey phone message Campus staff 04 25 22

### Phone

Hello, I am calling from the Socorro Independent School District to invite campus faculty and staff to participate in the 2022 Climate Survey to provide feedback on the current state of Socorro ISD. The survey is completely confidential. We invite staff members to honestly provide their input. The online survey is open now until 11:59 p.m. May 1. The survey is available via an email sent on April 25. We look forward to hearing from our SISD faculty and staff. Thank you for your continued trust and support of Team SISD.

### Text

Team SISD: Campus staff invited to participate in 2022 Climate Survey. Check email sent April 25 for more details.

## Press Release - Public Announcement of New Elementary Academies



For information call: Daniel Escobar at 937-0282 or 309-005

May 11, 2022

#### For Immediate Release

Socorro ISD creates first-of-their-kind open enrollment elementary schools of choice PreK-5<sup>th</sup> grade students from across El Paso County eligible to apply to attend the NEW Paso Del Norte Fine Arts and Escontrias STEAM academies

The Socorro Independent School District will open two new schools of choice for the 2022-2023 school year, the Paso Del Norte Fine Arts Academy and Escontrias Science, Technology, Engineering, Arts and Math (STEAM) Academy. The campuses will offer limited open enrollment for students from across El Paso County interested in applying to attend.

Paso Del Norte Elementary, 12300 Tierra Este Rd., will be converted into the new Fine Arts Academy in which students will receive specialized instruction in dance, music, visual and theatre arts. Escontrias Elementary, 10400 Alameda Ave., will become the new STEAM Academy offering hands-on experiences with state-of-theart technologies in specialized labs to all students. Students in both academise also will excel in all core curriculum and traditional elementary school experiences.

"We are excited to launch these two new academics and provide elementary students and families more choice for their educational journey in our public school system," said Superintendent of Schools Nate Carman, Ed.D. "Socorro ISD has done a tremendous job establishing programs of choice at the secondary level, with its one-ofa-kind law and architectural academics, and business, STEM, technology, IB, CTE and early college programs. It's time now for us to build and provide that same level of choice and opportunity for our youngest students in the district."

As students of the Paso Del Norte Fine Arts Academy, children will develop a strong understanding for the arts and will use this knowledge to apply it to the world around them while becoming productive and responsible citizens in the community. Facilities at the campus are being renovated for students to receive daily instruction and develop their talents in the arts, including specialized dance, music, theatre, and visual art rooms.

Escontrias STEAM Academy students will attend science and engineering classes in newly renovated labs, work hands-on with technology such as drones, 3D printers, and robotics, and develop lifelong skills to include

collaboration, communication, and confidence. STEAM concepts will be integrated throughout the day to support the development of higher order thinking and problem solving through the creative process.

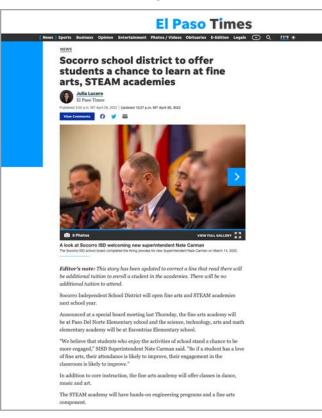
Instruction in the arts and STEAM will be supported through school-sponsored afterschool activities and clubs at both campuses.

"I have seen these models flourish in other communities and I can't wait to see our Socorro ISD students taking full advantage of the opportunities these academies will provide," Carman added. "As we move forward, I look forward to working collaboratively with our community to create even more choices for students to rise to their full potential. With choice and freedom to select a path that suites the interest of the individual child, our students will become more engaged and accomplished at a much younger age."

All students who live in the academy attendance zones are grandfathered in and have the first opportunity to enroll in the schools, followed by other Socorro ISD students who wish to apply. Limited space will then be made available to other students from throughout the El Paso region to apply for the new opportunity. Enrollment in the academics is free. Parents can visit <u>www.sisd.net/elementaryacademics</u> to learn more and apply for their children to seize their opportunity in Socorro ISD.

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## New Elementary Academies Media Coverage





Both academies are pre-k through fifth grade. There will be no additional tuition to enroll a student into one of the academies.

Lucia Borrego, SISD chief academic officer, said children will be able to discover what their strengths are at school with more hands-on and exploratory approached learning.

"Many times what we do is we box kids in to traditional education where its reading, writing and math," Borrego said "We realize that not all kids learn the same. And so we want to be able to afford these opportunities to kids that learn differently."

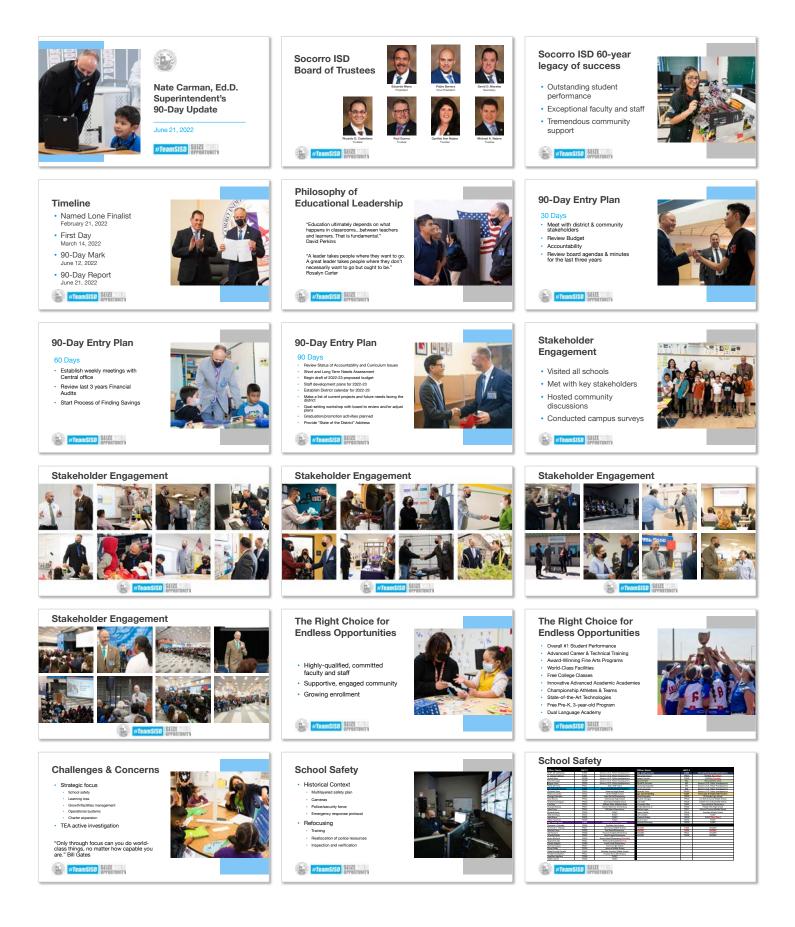
Al Garcia, SISD assistant superintendent of elementary instruction, said the programs will have a natural fit to the students' core schedule and offer after school clubs.

"Many of the options that we can offer at the fine arts academy where dance and movement is involved is already addressed to their P.E credit," Garcia said.

The districts hopes to see an increase in enrollment students attending different academies in secondary schooling after attending the elementary academies.

"We want kids to have that choice and be able to explore what their talents are and what their likes are," Borrego said.

## 90-Day Update Presentation



# SISD 2023-2027 Strategic Plan







## 48,000 Student Enrollment Press Release



Feb. 10, 2023

#### For Immediate Release

### Socorro ISD welcomes students with open arms, surpasses 48,000 enrollment milestone

The Socorro Independent School District achieved an all-time high in enrollment, surpassing 48,000 students in January 2023.

SISD exceeded its record high of 47,000 students in 2019 due to enriching academic experiences and east El Paso's rapidly growing population, along with the district's robust bond programs that have enabled SISD to add new schools and improvements to campuses.

"In SISD, we strive to provide outstanding and equitable learning opportunities for all students to make them feel welcome and to prepare them for successful futures," said SISD Superintendent Nate Carman, Ed.D. "We are the fastest-growing school district in El Paso County, and the substantial increase in our student population mirrors our rapidly growing community in far east El Paso, City of Socorro and Horizon City."

When sixth grader Adrian Enriquez registered at Salvador H. Sanchez Middle School on Jan. 12, 2023, he became the first student to surpass the district's enrollment record of 48,000 students.

The school hosted a ceremony in Adrian's honor on Jan. 30 to celebrate this significant milestone in SISD history

Red and white confetti fell to the floor as Adrian and Sanchez Middle School Principal Lisa Estrada Batson walked into the school's foyer where he received a gift basket full of school swag. The Sanchez Middle School drumline played in the background as the Sanchez cheerleaders rooted for the school's newest Warrior.

"We seem to be adding more areas here in Socorro for housing and construction, and just welcoming all these families is amazing and an amazing adventure for a balan of us." Estrada-Batson said. "Today is very special because we get to send that message out to our community that we continue to grow, we continue to receive all these wonderful students, and we continue to make their education a top priority."

--more--

Paola Gutierrez, Adrian's mom, said Sanchez Middle School has made her son feel welcome since his first day.

"From the first moment I brought him to Sanchez, he told me that he was very happy," Gutierrez said in Spanish. She and her family recently moved to El Paso from Ciudad Juárez. "He really liked the people branch one has net many recently interest or interest on the interest states and the reaction of the proper here, the school, the other kids, his friends, and the teachers teach him very well. That is what I have struggled with in some other schools that sometimes teachers do not pay enough attention to him or teach him English or other subjects well. But he immediately liked it here at Sanchez a lot."

Team SISD's student population has increased by some 60 percent in the last 20 years. In 2003, the district's enrollment was 30,078. While other El Paso school districts experienced drops in enrollment during the pandemic, SISD held firm. In the last year, SISD gained more than 800 students

To manage the district's growth needs, SISD opened its 50th school, Col. Ben Narbuth Elementary, in 2022 and Cactus Trails Elementary in 2019; both were approved through the 2017 bond program. Narbuth Elementary is part of a combo school with the new Eastlake Middle School, which is scheduled to open in 2023. The new combo school will serve students in the Eastlake High School feder area. Other 2017 bond projects, including the reconstruction of Socorro High School and facilities improvements at Americas, Montwood, and El Dorado high schools, are giving students outstanding learning spaces in modernized facilities.

While the district's new and upgraded facilities continue to expand opportunities for students to excel, Team SISD has built a solid reputation for its high-quality instruction, innovative programs, and supportive and united community.

With free Pre-K for three- and four-year-olds, free college classes, innovative advanced academic academies, advanced career and technical training, award-winning fine arts, championship athletics, state-of-the art technologies, and world-class facilities, Team SISD students receive an unmatched educational experience that ensures they are successful now and in the future.

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## 48,000 Student Enrollment Web Story

#TeamSISD ndent School District Leading • Inspiring • Innovating **Top Stories** Socorro ISD welcomes students with open arms, surpasses 48,000 . 2021-2022 . 2010-202 enrollment milestone . 2019.202 Proces L. III III. . 3018-201 . 2017 48.000 . 2014-201 48,000 . 2011-201 48,000 students in January 2023. SISD exceeded its record high of 47,000 students in 2019 due to enriching academic experiences and east El Paso's rapidly growing population, along with the strict's robust bond programs that ha we enabled \$50 to odd new To SISD, we show to provide outstanding and equilable learning. 1.300, we time to provide outstanding and equivable encouncing support relation of a student is supported by the student of the student provide the students of the students of the student of the state Carman. Ed.D. "We are the fastest-growing school district in B Paso County, and the bistantial increase in our student population mitrors our rapidly growing community in far east students. B Pase. City of Secone and Horizon City." When sixth groder Adrian Enriquez registered at Salvador H. Sarichez Middle School on Ja 2023, he became the first student to surpass the district's errollment record of 48,000 stude The school hosted a ceremony in Adrian's honor on Jan. 30 to celebrate this significant milettone in 000 history ed and white confetti fell to the floor as Adrian and Sanchez Middle Scho Estrada-Batson walked into the school's foyer where he received a giff basket full of school waa. The Sanchez Middle School drumline played in the background as the Sanchez rs rooted for the school's newest Warrio We seem to be adding more areas here in Socorro for housing and construction welcoming all these families is amazing and an amazing adventure for all of us." Estrada Batsor sold, "Today is very special because we get to send that message out to our community that we continue to graw, we continue to receive all these wonderful students, and we continue to receive all these wonderful students. make their education a top priority. Paola Gutierrez, Adrian's mom, said Sanchez Middle School has made her son feel welcome since his first day

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Strategic Direction: College and Career Readiness





# Convocation 2022





# First Day of School 2022 - 2023



